

# Performance and Resources Committee Meeting

Date of Meeting	Wednesday 30 September 2020
Paper Title	Capital Funding – 2020-21
Agenda Item	14
Paper Number	PRC2-I
Responsible Officer	Jim Godfrey, Finance and Resources Director
Recommended Status	Disclosable
Action	For Noting

#### 1. Report Purpose

**1.1.** Consider the progress reports for the capital projects in 2020-21.

#### 2. Recommendations

**2.1.** The Committee is invited to **note** the progress made by the colleges in respect of the capital projects in 2020-21.

#### 3. Capital Funds 2020-21

**3.1.** The initial allocation of capital funds for 2020-21 was allocated to the three colleges in June 2020 as follows:

Initial Capital Allocation	City of Glasgow College	Glasgow Clyde College	Glasgow Kelvin College	Total
Lifecycle Maintenance	£1,341,815	£945,490	£590,695	£2,878,000
Very High Priority Maintenance	£0	£1,942,000	£500,000	£2,442,000
Total	£1,341,815	£2,887,490	£1,090,695	£5,320,000

The initial allocation of lifecycle maintenance costs can be used to meet the cost of estates maintenance. In addition, for 2020-21 the funds can also be used to meet costs relating to IT infrastructure. The wider application of these funds was set out in a letter from Karen Watt.

**3.2.** Two further allocations of capital funds for 2020-21 were allocated to the three colleges in August 2020 as follows:

Additional Allocation to Support Digital Provision	City of Glasgow College	Glasgow Clyde College	Glasgow Kelvin College	Total
FE Digital Support Funding 2020-21	£124,953	£137,436	£77,713	£340,102
HE Digital Support Funding 2020-21	£137,751	£67,741	£28,500	£233,992
Total	£262,704	£205,177	£106,213	£574,094

Additional Allocation to Support Economic Recovery	City of Glasgow College	Glasgow Clyde College	Glasgow Kelvin College	Total
Lifecycle Maintenance	£278,472	£196,221	£122,589	£597,282
High Priority Maintenance	£0	£403,029	£103,767	£506,796
Total	£278,472	£599,250	£226,356	£1,104,078

- **3.3.** The total capital allocation (to the Glasgow Region) for 2020-21 is £6,998,172 which represents an increase of £3,458,172 compared to 2019-20. The total capital allocation for this financial year is almost double the amount received last year.
- **3.4.** The allocation of these funds, the applicable criteria and monitoring requirements are set out in the grant letters issued by GCRB to the colleges. Regular progress reports will be provided to each meeting of this Committee.

## 4. City of Glasgow College Update

- **4.1.** City of Glasgow College received £1,620,287 in 2020-21 towards the cost of lifecycle maintenance. This is being used to meet the cost of the NPD unitary charge and to meet maintenance costs not included in the NPD contract.
- **4.2.** In addition, the college received £262,704 to support digital provision.

## 5. Glasgow Kelvin College Update

**5.1.** Glasgow Kelvin College implemented its Estates Capital Plan and delivered a range of high priority projects. An update, as at 15 September 2020, is provided below:

Glasgow Kelvin College						
Project	Description	Status	Initial Budget (£'000)	Revised Forecast (£'000)	Spend to 15 Sep 20 (£'000)	
Multi-Campus						
Redecoration, replacement furniture and repairs			77	77	0	
Springburn						
Essential redecoration	Public areas		16	16	0	
Upgrade LED lighting	Public areas especially reception, student common room and canteen.		60	60	0	
Cover former vehicle store	To create secure doorway and make wind and water-tight.		25	25	0	
Replace carpets and decorate	Student and staff areas		43	43	0	

Replace lift sheath		25	25	0
Install fire safety bollards		5	5	0
Kitchen extract	Install fail safe system	20	20	0
Compactor		16	16	0
Electrical works	4 <sup>th</sup> floor alterations	6	6	6
Cleaning cladding		14	14	14
Repair fire curtain		5	5	0
Re-development of plumbing workshop		19	19	0
Easterhouse				
Intruder alarm	System upgrade	20	20	0
Seal boiler house floor drains		3	3	0
Door upgrade	Replace revolving door and emergency/disabled access	70	70	0
Fill and repaint walls	Where smart boards have been changed	5	5	0
West Campus				
Boiler replacement	More eco-friendly and efficient system.	60	60	0
Gaffa building replacement	Heating system, toilets, lighting, floor coverings	50	50	0
Eradicate dry/wet rot in building		15	15	0
Project management		50	50	
Total		604	604	20

**5.2.** Glasgow Kelvin College also received £713,284 towards the cost of lifecycle maintenance. The lifecycle maintenance grant is critical to ensuring that the College is able to carry out day to day planned and reactive maintenance in respect of all of its campus buildings. The funding contributes significantly to the totality of non-staff

related Estates costs at the College and has been used for replacement equipment, plant maintenance and reactive repairs/replacement.

**5.3.** In addition, the college received £106,213 to support digital provision. This has been used to provide ICT equipment to over 400 students.

## 6. Glasgow Clyde College Update

**6.1.** Glasgow Clyde College is implementing its Capital Plan and progressing a range of projects that are very high priority following the allocation from GCRB of these funds as follows:

Glasgow Clyde College						
Project	Description	Status	Initial Budget (£'000)	Revised Forecast (£'000)	Spend to 15 Sep 20 (£'000)	
Cardonald Campus						
Lighting replacement	Phase 2 of replacement programme to provide more efficient and effective lighting.	Design team appointed	500	0	0	
External drainage and lightning protection	Replacement required of areas identified in condition survey.	Design team appointed	175	0	0	
Langside Campus						
Mary Stuart building	Lightning protection and fire/intruder alarm replacement.	Design team appointed	260	0	0	
Anniesland Campus						
Heating and ventilation works	Issues with specific areas of the campus to be diagnosed and remedied	Design team appointed	145	0	0	
Multi Campus						
Building Management System	Replacement highlighted in condition survey. Upgrade of BMS which will allow for better management of utility usage requirements.	Design team appointed	145	0	0	
Floorcoverings	Balance reduced from to balance college total from original allocation. Replacement vinyl around campuses as highlighted in the condition survey.		717	0	0	

Student Space	Design for improved student space developed in partnership with students. Total cost estimated to be £630k.	Design in place, project can commence	403	0	0
Total			2,345	0	0

- **6.2.** Glasgow Clyde College also received £1,141,711 in 2020-21 towards the cost of lifecycle maintenance. The lifecycle maintenance grant is critical to ensuring that the College is able to carry out planned, and reactive, maintenance in all of its campus buildings. The funding contributes significantly to the totality of non-staff related Estates costs at the College. Of this total budget, over £450,000 has been allocated to planned and reactive maintenance and the balance is being used for other essential non-staff premises costs.
- **6.3.** In addition, the college received £205,177 to support digital provision. This is being utilised to partly meet the significant need for digital access to students across the College in the new learning delivery provision. There are numerous requests from Faculties for hardware and connectivity for students who cannot otherwise properly access the new learning and for additional software licensing to enable access to software from student's homes which was not previously needed outside of College campuses. One example is a recent need from Graphics and Sound Production students to access Adobe software for 250 students at £16.5k of additional costs which is integral to their learning and without it they are likely to be unable to or wish to continue their planned studies.

# 7. Risk Analysis

**7.1.** The capital plans for Glasgow Clyde College and Glasgow Kelvin College represent a significant investment in 2020-21. The principal risk is that the value to be invested is significant but there is limited time available for the projects to be delivered. This is a challenging environment for colleges to operate in and is compounded by the need to ensure that buildings remain operational during the times that work is taking place.

# 8. Equalities Implications

**8.1.** The capital grant enables colleges to make improvements, and enhancements, to the facilities for all users.

# 9. Legal Implications

**9.1.** No legal implications are identified.

# **10.** Resource Implications

**10.1.** The financial implications are outlined in the body of this report.

# 11. Strategic Plan Implications

**11.1.** The provision of high quality learning environments is integral to the delivery of commitments made in the Regional Outcome Agreement 2020-21 and the Regional Strategic Plan 2017-22.